Audited Consolidated Financial Statements for the Year Ended November 30, 2021



Crowe Toyo & Co.

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Independent Auditor's Report

To the Board of Directors of Altech Co., Ltd.

Opinion

We have audited the consolidated financial statements of Altech Co., Ltd. and its subsidiaries (the Group), which comprise the consolidated balance sheet as at November 30, 2021, and the consolidated statement of operations, comprehensive income, changes in net assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at November 30, 2021, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The appropriateness of the determination of an accounting period in which sales in the									
wholesale business is recognized									
Key audit matter	How the matter was addressed in our audit								
As disclosed in Note 21 "SEGMENT	We have performed mainly the following audit								
INFORMATION", the Group recorded sales in	procedures to verify the appropriateness of								
the wholesale business of ¥8,502,233	the determination of an accounting period in								
thousand which is 61 % of the Group total	which sales in the wholesale business is								
sales of ¥13,860,942 thousand in the	recognized.								
accompanying consolidated statement of									
operations.	 We have examined the effectiveness of the 								
	design and operation of internal control for								
Sales in the wholesale business are mainly	sales of industrial machinery and equipment.								
sales of industrial machinery and equipment.									
The Company covers a wide range of product	 We have verified the evidence documents 								
lines and recognizes revenue from sales of	such as contracts, shipment certificates and								
various industrial machinery and equipment at	inspection documents for the selected								
the time of acceptance inspection by	samples from the sales for the year.								
customers.									
Customers inspect the products when the	 We have verified the agreement of the 								
confirmation procedure necessary for	acceptance inspection date on the inspection								
inspection such as installation or test run is	document and the sales record date for the								



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sales that was recorded before and after the year end.
 We have verified the reasonableness of the reason for the sales return subsequent to the year end.
 We have confirmed the balance of trade receivables as at the year end.
• Regarding the sales that incurred or expected to incur additional costs subsequent to the year end, we have verified the appropriateness that the sales was
recognized for the current year by interviewing sales staff and reviewing evidence documents such as contracts and quotations.

Responsibilities of Management, the Audit and Supervisory Board and its Members

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern using the going concern basis of accounting, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan.

The Audit and Supervisory Board and its Members are responsible for overseeing the execution of the duties of Directors related to designing and operating the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The audit procedures shall be selected and applied as determined by the auditor. In addition, sufficient and appropriate audit evidence shall be obtained to provide a basis for our opinion.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the presentation and disclosure of the consolidated financial statements are in accordance with accounting principles generally accepted in Japan, the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the Group to
 express an opinion on the consolidated financial statements. We are responsible for the direction,
 supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit and Supervisory Board and its Members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit and Supervisory Board and its Members with a statement that we have complied with relevant ethical requirements regarding independence in Japan, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit and Supervisory Board and its Members, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Convenience Translation

Our audit also comprehended the translation of Japanese yen amounts into United States dollar amounts and, in our opinion, such translation has been made in conformity with the basis stated in Note 1 to the consolidated financial statements. Such United States dollar amounts are presented solely for the convenience of readers outside Japan.

Crowe Toyo & Co. Tokyo, Japan February 25, 2022

Crowe Joyo & Co.

Consolidated Balance Sheet November 30, 2021

	Thousar	nds of yen	Thousands of <u>U.S. dollars</u> (Note 1)	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	
ASSETS				LIABILITIES AND NET ASSETS
CURRENT ASSETS:				CURRENT LIABILITIES:
Cash and deposits (Note 3)	¥ 4,243,354	¥ 3,870,930	\$ 37,298	Trade notes and accounts payable
Trade notes and accounts receivable	2,103,382	2,130,708	18,488	Short-term borrowings and current portion of long-term borrowings
Electronically recorded monetary claims	388,551	440,280	3,415	(Notes 6 and 7)
Inventories	3,363,123	2,516,600	29,561	Short-term lease obligations (Note 6)
Advances paid	1,620,707	1,340,951	14,245	Accounts payable-other
Other current assets	590,200	317,133	5,188	Accrued expenses
Allowance for doubtful receivables	(267)		(2)	Income taxes payable (Note 8)
Total current assets	12,309,050	10,616,602	108,193	Advances received
				Accrued losses on sales contracts
				Other current liabilities
PROPERTY, PLANT AND EQUIPMENT :				Total current liabilities
Buildings and structures (Note 7)	4,144,603	3,459,823	36,430	
Machinery and equipment, and vehicles	3,884,754	3,260,118	34,146	LONG-TERM LIABILITIES:
Land	55,309	55,309	486	Long-term borrowings (Note 6)
Lease assets	1,934,582	1,759,929	17,004	Long-term lease obligations (Note 6)
Construction in progress	1,383,636	259,210	12,162	Deferred tax liabilities (Note 8)
Other	2,580,329	2,254,015	22,680	Other long-term liabilities
Total	13,983,213	11,048,404	122,908	Total long-term liabilities
Accumulated depreciation	(8,859,794)	(7,559,950)	(77,875)	Total liabilities
Net property, plant and equipment	5,123,419	3,488,454	45,033	
INTANGIBLE ASSETS, NET (Note 7)	478,883	406,962	4,209	SHAREHOLDERS' EQUITY (Note 10):
				Common stock
INVESTMENTS AND OTHER ASSETS:				Capital surplus
Investment securities (Notes 4 and 7)	274,657	274,392	2,414	Retained earnings
Investment in capital of affiliates (Note 5)	1,122,624	1,114,247	9,867	Treasury stock
Lease deposits (Note 9)	105,030	104,533	923	Total shareholders' equity
Deferred tax assets (Note 8)	56,498	66,559	497	
Other assets	149,543	137,117	1,314	ACCUMULATED OTHER COMPREHENSIVE INCOME:
Allowance for doubtful receivables	(30,423)	(28,223)	(267)	Net unrealized gain on available-for-sale securities (Note 4)
Total investments and other assets	1,677,929	1,668,625	14,748	Deferred gain on derivatives under hedge accounting (Note 17)
				Foreign currency translation adjustments
				Total accumulated other comprehensive income
				NON-CONTROLLING INTERESTS
				Total net assets
				COMMITMENTS AND CONTINGENCIES (Note 18)
TOTAL	¥ <u>19,589,281</u>	¥ <u>16,180,643</u>	\$	TOTAL

See accompanying notes to consolidated financial statements.

	<u>Thouse</u> 2021	Thousands of <u>U.S. dollars</u> (Note 1) <u>2021</u>			
			<u>2020</u>		
¥	994,007	¥	862,732	\$	8,737
	1,283,135		139,479		11,278
	99,691		128,921		876
	173,479		197,011		1,525
	469,429		518,426		4,126
	82,604		84,155		726
	3,662,837		2,841,036		32,195
	10,087		400		89
	46,723		36,959		411
	6,821,992		4,809,119		59,963
	1,004,444		549,317		8,829
	152,116		185,210		1,337
	706				6
	19,535		11,558		172
	1,176,801		746,085		10,344
	7,998,793		5,555,204		70,307
	5,527,830		5,527,830		48,588
	2,148,821		2,149,339		48,588
	3,578,304		3,082,363		31,452
	(1,530,704)		<u>(1,343,072</u>)		(13,454)
	9,724,251		9,416,460		<u>(15,434</u>) <u>85,473</u>
			,110,100		00,175
	40,780		42,693		358
	(12,751)		32,252		(112)
	1,552,967		850,754		13,650
	1,580,996		925,699		13,896
	285,241		283,280		2,507
	11,590,488		10,625,439		101,876
¥	19,589,281	¥	16,180,643	\$	172,183
			- <u></u>		

Consolidated Statement of Operations Year Ended November 30, 2021

Tear Endeu November 30, 2021	<u>Thousar</u> 2021	Thousands of <u>U.S. dollars</u> (Note 1) <u>2021</u>	
NET SALES	¥ 13,860,942	<u>2020</u> ¥ 12,945,573	\$ 121,833
COST OF SALES	10,372,505	9,597,126	91,171
Gross profit	3,488,437	3,348,447	30,662
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (Note 11)	2,880,365	2,698,691	25,317
Operating profit	608,072	649,756	5,345
OTHER INCOME (EXPENSES):			
Interest and dividends income	11,832	14,093	104
Equity in earnings of affiliates	94,119	87,383	827
Foreign exchange loss	(1,391)	(16,233)	(12)
Interest expense	(41,482)	(34,531)	(365)
Commission paid	(19,771)	(3,607)	(174)
Amortization of organization expenses	(1,027)	(441)	(9)
Share issuance costs	_	(2,052)	—
Gain on sale of property, plant and equipment	10,356	11,921	91
Subsidy income	25,777	25,650	227
Loss on sale of property, plant and equipment	(3,074)	(23,096)	(27)
Loss on retirement of property, plant and equipment	(1,510)	(3,972)	(13)
Impairment loss (Note 12)	_	(16,312)	_
Loss on shutdown (Note 13)	-	(37,208)	_
Loss on business withdrawal (Note 14)	(43,600)	_	(383)
Other—net	4,007	6,002	35
Other income (expenses)—net	34,236	7,597	301
INCOME BEFORE INCOME TAXES AND NON- CONTROLLING INTERESTS	642,308	657,353	5,646
INCOME TAXES (Note 8):			
Current	153,984	86,423	1,354
Deferred	31,076	8,282	273
Total income taxes	185,060	94,705	1,627
INCOME	457,248	562,648	4,019
LOSS ATTRIBUTABLE TO NON-CONTROLLING INTERESTS	(84,771)	(32,736)	(745)
INCOME ATTRIBUTABLE TO OWNERS OF PARENT	<u>¥ 542,019</u>	<u>¥ 595,384</u>	\$ <u>4,764</u>

Consolidated Statement of Comprehensive Income

Year Ended November 30, 2021

		<u>Thousands</u> 2021	Thousands of U.S. dollars (Note 1) <u>2021</u>	
INCOME	¥	457,248 ¥	562,648 \$	4,019
OTHER COMPREHENSIVE INCOME (Note 15): Net unrealized loss on available-for-sale securities Deferred gain (loss) on derivatives under hedge		(1,913)	(6,948)	(17)
accounting		(45,003)	28,681	(396)
Foreign currency translation adjustments		560,968	99,240	4,931
Share of other comprehensive income (loss) of affiliates accounted for by equity method Total other comprehensive income	-	<u>138,655</u> 652,707	<u>(31,015)</u> 89,958	<u>1,219</u> 5,737
COMPREHENSIVE INCOME	¥_	<u>1,109,955</u> ¥	652,606 \$	9,756
COMPREHENSIVE INCOME ATTRIBUTABLE TO: Comprehensive income attributable to owners of parent Comprehensive loss attributable to non-controlling interests		1,197,317 (87,362)	695,857 (43,251)	10,524 (768)

Consolidated Statement of Changes in Net Assets Year ended November 30, 2021

	Thousands of yen										
		Sharehol	ders' equity (Note 10)		Accum	ulated other co	mprehensive in	come		
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total	Net unrealized gain on available-for- sale securities	Deferred gain on derivatives under hedge accounting	Foreign currency translation adjustments	Total	Non-controlling interests	Total net assets
						(Note 4)	(Note 17)				
Balance at November 30, 2019	¥ 5,527,830	¥ <u>2,149,339</u> ¥	2,536,399	¥ <u>(1,073,084)</u> ¥	9,140,484	∉ 49,641 ¥	<u>4 3,571</u> ¥	<u>772,013</u> ¥	825,225	¥ <u>195,325</u> ¥	<u>10,161,034</u>
Changes arising during the year: Dividends Income attributable to owners of parent Purchase of treasury stock			(49,420) 595,384	(269,988)	(49,420) 595,384 (269,988)						(49,420) 595,384 (269,988)
Net changes other than shareholders' equity						(6,948)	28,681	78,741	100,474	87,955	188,429
Total changes during the year			545,964	(269,988)	275,976	(6,948)	28,681	78,741	100,474	87,955	464,405
Balance at November 30, 2020	5,527,830	2,149,339	3,082,363	(1,343,072)	9,416,460	42,693	32,252	850,754	925,699	283,280	10,625,439
Changes arising during the year: Dividends Income attributable to owners of parent Purchase of treasury stock Disposal of treasury stock Net changes other than shareholders'		(518)	(46,078) 542,019	(199,985) 12,353	(46,078) 542,019 (199,985) 11,835						(46,078) 542,019 (199,985) 11,835
equity					_	(1,913)	(45,003)	702,213	655,297	1,961	657,258
Total changes during the year		(518)	495,941	(187,632)	307,791	(1,913)	(45,003)	702,213	655,297	1,961	965,049
Balance at November 30, 2021	¥ <u>5,527,830</u>	¥ <u>2,148,821</u> ¥	3,578,304	¥ <u>(1,530,704</u>)¥	9,724,251	€ <u>40,780</u> ¥	<u>⊈(12,751</u>)¥	<u>1,552,967</u> ¥_	1,580,996	¥ <u>285,241</u> ¥	<u>11,590,488</u>

		Thousands of U.S. dollars (Note 1)											
	_		Sharehold	ders' equity (N	ote 10)		Accum	ulated other co	mprehensive in	come			
		Common stock	Capital surplus	Retained earnings	Treasury stock	Total	Net unrealized gain on available-for- sale securities	Deferred gain on derivatives under hedge accounting	Foreign currency translation adjustments	Total	Non-controlling interests	Total net assets	
							(Note 4)	(Note 17)					
Balance at November 30, 2020	\$	48,588 \$	18,892 \$	27,093 \$	(11,805)\$	82,768 \$	\$ 375 \$	5 283 \$	5 7,478 \$	8,136 \$	5 2,490 \$	93,394	
Changes arising during the year:													
Dividends				(405)		(405)						(405)	
Income attributable to owners of parent	t			4,764		4,764						4,764	
Purchase of treasury stock					(1,758)	(1,758)						(1,758)	
Disposal of treasury stock			(5)		109	104						104	
Net changes other than shareholders' equity	_						(17)	(395)	6,172	5,760	17	5,777	
Total changes during the year	_		(5)	4,359	(1,649)	2,705	(17)	(395)	6,172	5,760	17	8,482	
Balance at November 30, 2021	\$_	48,588 \$	<u> 18,887</u> \$_	31,452 \$	(13,454)\$	<u>85,473</u> S	\$ <u>358</u> \$	§ <u>(112</u>) <u>\$</u>	<u> 13,650</u> \$_	13,896	<u> </u>	101,876	

Consolidated Statement of Cash Flows Year ended November 30, 2021

	<u>Thou</u>		housands of <u>J.S. dollars</u> (Note 1)		
	2021		<u>2020</u>		<u>2021</u>
OPERATING ACTIVITIES:	2021		2020		2021
Income before income taxes and non-controlling interests	¥ 642,30	8 ¥	657,353	\$	5,646
Depreciation and amortization	556,65	7	576,451		4,893
Interest and dividends income	(11,83	2)	(14,093)		(104)
Interest expense	41,48	2	34,531		365
Foreign exchange loss (gain)	(51,69	8)	399		(454)
Equity in earnings of affiliates	(94,11	9)	(87,383)		(827)
Impairment loss		_	16,312		_
Loss (Gain) on sale of property, plant and equipment	(7,28	2)	11,175		(64)
Loss on retirement of property, plant and equipment	1,51	0	3,972		13
Subsidy income	(25,77	7)	(25,650)		(227)
Decrease (Increase) in trade receivables	145,97	0	(222,916)		1,283
Increase in inventories	(766,11	4)	(867,599)		(6,734)
Increase in trade payables	112,34	7	241,332		987
Increase in advances paid	(251,87	6)	(320,063)		(2,214)
Increase (Decrease) in accrued expenses	(56,61	3)	80,263		(498)
Increase in advances received	814,37	8	1,592,137		7,158
Decrease and increase in consumption taxes receivable or payable	98,81	6	(300,932)		869
Other, net	138,36	7	(7,709)	_	1,216
Sub total	1,286,52	4	1,367,580		11,308
Interest and dividends received	11,55	2	13,771		102
Interest paid	(40,57	7)	(34,606)		(357)
Income taxes paid	(146,09	0)	(79,368)		(1,284)
Income taxes refunded	16,50	6	10,036		145
Proceeds from subsidy income	4,80	7	4,480	_	42
Net cash provided by operating activities	1,132,72	2	1,281,893	_	9,956

ALTECH Co., Ltd. and Consolidated Subsidiaries (continued)

Consolidated Statement of Cash Flows Year ended November 30, 2021

		Thousands	Thousands of <u>U.S. dollars</u> (Note 1)	
		<u>2021</u>	<u>2020</u>	2021
INVESTING ACTIVITIES:				
Purchases of property, plant and equipment		(1,944,674)	(627,537)	(17,093)
Proceeds from sales of property, plant and equipment		17,256	13,259	152
Purchases of intangible fixed assets		(5,935)	(1,383)	(52)
Purchases of investment securities		(2,634)	(2,651)	(23)
Proceeds from subsidy income		25,777	25,650	227
Other, net		(197)	(1,720)	(2)
Net cash used in investing activities		<u>(1,910,407</u>)	(594,382)	(16,791)
FINANCING ACTIVITIES:				
Increase in short-term borrowings		726,600	_	6,386
Proceeds from long-term borrowings		1,060,000	200,000	9,317
Repayments on long-term borrowings		(200,724)	(185,517)	(1,764)
Repayments on lease obligations		(142,612)	(202,965)	(1,254)
Payments for purchase of treasury stock		(199,985)	(269,988)	(1,758)
Dividends paid to shareholders		(46,311)	(49,734)	(407)
Dividends paid to non-controlling shareholders		(1,080)	(1,094)	(9)
Proceeds from share issuance to non-controlling shareholders		48,000	22,300	422
Proceeds from sale and leaseback		46,949	157,027	413
Payments for installment payables for property and equipment			(9,597)	
Net cash used in financing activities		1,290,837	(339,568)	11,346
Effect of exchange rate changes on cash and cash equivalents		(140,588)	22,683	(1,236)
Net increase in cash and cash equivalents		372,564	370,626	3,275
Cash and cash equivalents at beginning of year		3,815,314	3,444,688	33,535
Cash and cash equivalents at end of year (Note 3)	¥	<u>4,187,878</u> ¥	3,815,314	\$

Notes to Consolidated Financial Statements Year Ended November 30, 2021

1. BASIS OF PRESENTING CONSOLIDATED FINANCIAL STATEMENTS

Altech Co., Ltd. (the "Company") and its domestic subsidiaries maintain their books of account and prepare their financial statements in conformity with financial accounting standards of Japan, and its foreign subsidiaries in conformity with those of the countries of their domicile.

"Practical Solution on unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements" (ASBJ Practical Issues Task Force (PITF) No. 18, May 17, 2006) requires that for the preparation of consolidated financial statements, the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances should be unified, in principle, and financial statements prepared by foreign subsidiaries in accordance with International Financial Reporting Standards (IFRSs) or the generally accepted accounting principles in the United States (U.S. GAAP) tentatively may be used for the consolidation process, however, the items listed in the PITF should be adjusted in the consolidation process so that net income is accounted for in accordance with Japan GAAP unless they are not material. The Company has made necessary modification to the consolidated financial statements according to the PITF.

The accompanying consolidated financial statements have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Law and its related accounting regulations, and in conformity with accounting principles generally accepted in Japan, which are different in certain respects as to application and disclosure requirements of IFRSs.

In preparing these consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form which is more familiar to readers outside Japan. In addition, certain reclassifications have been made in the 2020 financial statements to conform to the classifications used in 2021.

The consolidated financial statements are stated in Japanese yen, the currency of the country in which the Company is incorporated and operates. The translations of Japanese yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside Japan and have been made at the rate of \$113.77 to \$1, the approximate rate of exchange at November 30, 2021. Such translations should not be construed as a representation that the Japanese yen amounts could be converted into U.S. dollars at that or any other rate.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Consolidation — The Consolidated financial statements at November 30, 2021 include the accounts of the Company and its 13 significant (10 in 2020) subsidiaries (together, the "Group").

Under the control or influence concept, a company in which the Company or its consolidated subsidiaries, directly or indirectly, are able to exercise control over operations is fully consolidated, and a company over which the Group has the ability to exercise significant influence is accounted for by the equity method.

Investment in 1 (1 in 2020) affiliate is accounted for by the equity method.

All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profit included in assets resulting from transactions within the Group is eliminated.

For four consolidated subsidiaries with a fiscal year ended on September 30, 2021, the financial

statements for the year ended September 30, 2021 were used for consolidation and six consolidated subsidiaries with a fiscal year ended on December 31, 2021, the tentative financial statements for the year ended September 30, 2021 were used for consolidation.

Necessary adjustments were made on consolidation for material transactions that occurred between the end of the closing date of these subsidiaries and the end of the consolidated balance sheet date.

- **b.** Cash Equivalents Cash equivalents are short-term investments that are readily convertible into cash and that are exposed to insignificant risk of changes in value, which mature or become due within three months of the date of acquisition.
- *c. Investment Securities* Under the Accounting Standards for Financial Instruments, securities are classified into four categories "trading securities," "held-to-maturity securities," "investments in affiliates" and "available-for-sale securities." Holding securities of the Group are classified as available-for-sale securities which are not classified as either trading securities or held-to-maturity debt securities.

Marketable available-for-sale securities are reported at fair value, with unrealized gains and losses, net of applicable taxes, reported in a separate component of net assets. Non-marketable available-for-sale securities are stated at cost determined by the moving-average method.

Realized gains and losses on the sale of available-for-sale securities are computed using the movingaverage cost.

- *d. Allowance for Doubtful Receivables* The allowance for doubtful receivables is stated in amounts considered to be appropriate based on the Group's past credit loss experience and an evaluation of potential losses in the receivables outstanding.
- e. Inventories Inventories held for sale in the ordinary course of business of the Company and consolidated subsidiaries were stated at the lower of cost determined by the specific identification method, or net selling value, which is defined as the selling price less additional estimated manufacturing costs and estimated direct selling expenses. Inventories of certain consolidated subsidiaries were stated at the lower of cost, determined by the moving-average method, or market.
- *f. Property, Plant and Equipment* Property, plant and equipment are stated at cost. Depreciation of the Company and consolidated subsidiaries is computed by the straight-line method. The range of useful lives is principally from 2 to 31 years for buildings and structures, and from 2 to 10 years for machinery and equipment, and vehicles.
- *g. Intangible Assets* Intangible assets are carried at cost less accumulated amortization. Land use right are amortized by the straight-line method over the contract terms. The expenses for internal use computer software are deferred and amortized by the straight-line method over the estimated useful lives (5 years).
- h. Income Taxes The provision for income taxes is computed based on the pretax income included in the consolidated statement of operations. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted tax laws to the temporary differences.

The Group files a tax return under the consolidated corporate-tax system, which allows companies to base tax payments on the combined profits or losses of the parent company and it's wholly owned domestic subsidiaries.

Pursuant to the treatment in Paragraph 3 of the "Practical Solution on the Treatment of Tax Effect Accounting for the Transition from the Consolidated Taxation System to the Group Tax Sharing System" (PITF No.39, March 31, 2020), the Company and some of its consolidated domestic subsidiaries do not apply the provisions of Paragraph 44 of the "Implementation Guidance on Tax Effect Accounting" (ASBJ Guidance No.28, February 16, 2018) with respect to items which transitioned to the group tax sharing system established in the "Act for Partial Revision of the

Income Tax Act, etc." (Act No.8 of 2020) as well as items for which the non-consolidated taxation system was revised in line with the transition to the group tax sharing system. Accordingly, the amounts of deferred tax assets and deferred tax liabilities are presented pursuant to the provisions in tax laws before the amendment.

- *i.* Accrued Losses on Sales Contracts Accrued losses on sales contracts are provided for at the amount of estimated future losses on sales contracts at the balance sheet date when such losses are probable and can be reasonably estimated.
- *j. Foreign Currency Transactions* All short-term and long-term monetary receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rates at the balance sheet date. The foreign exchange gains and losses from translation are recognized in the consolidated statement of operations to the extent that they are not hedged by forward exchange contracts.
- *k. Foreign Currency Financial Statements* The balance sheet accounts and revenue and expense accounts of the consolidated foreign subsidiaries are translated into Japanese yen at the exchange rate at the balance sheet date except for net assets, which is translated at the historical rate.

Differences arising from such translation were shown as "Foreign currency translation adjustments" in accumulated other comprehensive income and "Non-controlling interests".

l. Derivatives and Hedging Activities — The Group uses derivative financial instruments to manage their exposures to fluctuations in foreign currency exchange rates and interest rates. Foreign exchange forward contracts and interest rate swaps are utilized by the Group to reduce foreign currency exchange and interest rate fluctuation risks and reduce financing costs. The Group does not enter into derivatives for trading or speculative purposes.

Derivative financial instruments are classified and accounted for as follows: (a) principally derivatives are measured at fair value and recognized as either assets or liabilities, and gains or losses on derivatives are recognized in the consolidated statement of operations and (b) for derivatives used for hedging purposes, if derivatives qualify for hedge accounting because of high correlation and effectiveness between the hedging instruments and the hedged items, gains or losses on derivatives are deferred until maturity of the hedged transactions.

Foreign exchange forward contracts are utilized to hedge foreign currency exposures. Monetary receivables and trade payables denominated in foreign currencies are translated at the contracted rates if the forward contracts qualify for hedge accounting.

Interest rate swaps which qualify for hedge accounting and meet specific matching criteria are not measured at fair value and the differential paid or received under the swap agreements are recognized and included in interest expense or income.

- m. Leases All finance lease transactions are capitalized. Leased assets related to finance lease that title is transferred are depreciated by the same method applied to property, plant and equipment owned by the Company. Leased assets related to finance lease transactions without title transfer are depreciated by the straight-line method, with the lease periods as their useful lives and no residual value.
- **n.** Asset Retirement Obligations The Company recognizes an asset retirement obligation which is a statutory or similar obligation with regard to the removal of assets. The Company recorded non-recoverable amounts attributable to the current fiscal year as expenses, instead of recognizing a liability for asset retirement obligations.

o. Accounting Standards Issued but Not Yet Applied

1. Accounting Standard for Revenue Recognition etc.

- Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, March 31, 2020)
- Implementation Guidance on Accounting Standard for Revenue Recognition (ASBJ Guidance No. 30, March 26, 2021)
- Implementation Guidance on Disclosures about Fair Value of Financial Instruments (ASBJ Guidance No. 19, March 31, 2020)

(1) Overview

The International Accounting Standards Board (IASB) and US Financial Accounting Standards Board (FASB) co-developed a new comprehensive revenue recognition standard and published "Revenue from Contracts with Customers" in May 2014 (IFRS No. 15 in IASB, Topic 606 in FASB). Given that IFRS No. 15 will be applied from the fiscal year starting on or after January 1, 2018 and Topic 606 from the fiscal year starting after December 15, 2017, the Accounting Standards Board of Japan (ASBJ) has developed comprehensive accounting standards for revenue recognition and published them together with implementation guidance.

The ASBJ basic policy in developing accounting standards for revenue recognition is thought to be setting accounting standards, with the incorporation of the basic principles of IFRS No. 15 as a starting point, from a standpoint of comparability between financial statements, which is one of the benefits of ensuring consistency with IFRS No. 15, and to be adding alternative accounting treatments without losing comparability if there is an item that we should take into account in practices, etc. that have been conducted in Japan.

(2) Planned applicable date

The accounting standards are to be applied from the beginning of the year ending November 30, 2022.

(3) Impact of application on these accounting standards

The Company is currently evaluating the impact of application of these accounting standards to the consolidated financial statements.

- 2. Accounting Standard for Fair Value Measurement etc.
- Accounting Standard for Fair Value Measurement (ASBJ Statement No. 30, July 4, 2019)
- Accounting Standard for Financial Instruments (ASBJ Statement No. 10, July 4, 2019)
- Implementation Guidance on Accounting Standard for Fair Value Measurement (ASBJ Guidance No. 31, June 17, 2021)
- Implementation Guidance on Disclosures about Fair Value of Financial Instruments (ASBJ Guidance No. 19, March 31, 2020)

(1) Overview

The International Accounting Standards Board (IASB) and US Financial Accounting Standards Board (FASB) each have established detailed guidance regarding fair value measurements that are nearly identical (IFRS No. 13 in IASB, Topic 820 in FASB). In order to improve the comparability with such international accounting standards, the Accounting Standards Board of Japan (ASBJ) has developed accounting standards for fair value measurement and published them together with implementation guidance.

The ASBJ basic policy in developing accounting standards for fair value measurement is thought to be setting accounting standards, generally adopting all principles of IFRS No. 13, from a standpoint of comparability between financial statements of domestic and overseas companies. However, for any item that we should take into account in practices, etc. that have been conducted in Japan, other accounting treatments without impairing comparability shall be determined.

(2) Planned applicable date

The accounting standards are to be applied from the beginning of the year ending November 30, 2022.

(3) Impact of application on these accounting standards

The Company is currently evaluating the impact of application of these accounting standards to the consolidated financial statements.

- **p. Reclassifications** Certain reclassifications have been made to the prior years' consolidated financial statements to conform to the presentation used for the year ended November 30, 2021.
- *q.* Adoption of Accounting Standards for Disclosure of Accounting Estimates The "Accounting Standards for Disclosure of Accounting Estimates" (ASBJ Statement No.31, March 31, 2020) applies to the consolidated financial statements for the year ended November 30, 2021.

r. Significant Accounting Estimates

- · Recoverability of deferred tax assets
- (1) Amount recorded in the consolidated financial statements for the year ended November 30, 2021

	The	Thousands of		sands of
	yen		U.S. dollars	
Deferred tax assets	¥	56,498	\$	497

- (2) Information about contents of significant accounting estimates for identified items
 - ① Calculation method

The Group judged the recoverability of deferred tax assets for the future deductible temporary differences and tax loss carryforwards based on the taxable income estimates and tax planning taking the future profitability into consideration. The Group considers the business environment in the near future based on the plan for the year ended November 30, 2022 and the medium-term management plan.

② Significant assumptions

The Group estimates the taxable income based on the business plan of each consolidated company, which include estimated its future sales volume. It is very difficult to predict when COVID-19 pandemic will be under control in Japan and overseas. The Group assumes that the COVID-19 situation will gradually calm down toward the end of the fiscal year ending November 30, 2022, and the world economy will recover but will not reach the level before COVID-19 crisis.

- ③ Effect on the consolidated financial statements for the year ended November 30, 2022 If the assumptions are changed due to changes in economic conditions, including the impact of COVID-19 situation or other disaster, it becomes necessary to revise the estimated future taxable income. As a result, write-off of unrecoverable deferred tax assets and deferred tax expense will be recognized.
- s. Additional Information It is very difficult to predict when COVID-19 pandemic will be under control. The Company made the accounting estimates, including those for impairment losses of non-current assets and recoverability of deferred tax assets, on the assumption that the impact of the COVID-19 infection spread will gradually decrease toward the end of the fiscal year ending November 30, 2022 by the measures of each country including distributing booster vaccines. When actual results differ from these estimates, there is a possibility of impacting financial position, financial performance and cash flows of the Group.

3. CASH AND CASH EQUIVALENTS

Reconciliations between "Cash and deposits" in the accompanying consolidated balance sheet and "Cash and cash equivalents" in the accompanying consolidated statement of cash flows at November 30, 2021 and 2020 are as follows:

						Thousands of
	Thousands of yen				U.S. dollars	
		<u>2021</u>		<u>2020</u>		<u>2021</u>
Cash and deposits	¥	4,243,354	¥	3,870,930	\$	37,298
Time deposits	-	(55,476)	-	(55,616)		(488)
Cash and assh acquivalents	v	4,187,878	v	2 915 214	¢	36,810
Cash and cash equivalents	Ŧ	4,10/,0/0	Ŧ =	3,815,314	φ	

4. INVESTMENT SECURITIES

Acquisition cost, balance sheet amount, and unrealized gain (loss) of available-for sale securities with fair value at November 30, 2021 and 2020 are summarized as follows:

	Thousands of yen									
		Acquisition		Unrealized		Unrealized		Balance sheet		
		cost		gain		loss		amount		
<u>November 30, 2021</u>			-		•		-			
Equity securities	¥	204,543	¥	97,165	¥	(27,051)	¥	274,657		
	¥	204,543	¥	97,165	¥	(27,051)	¥	274,657		
			-		•		-			
<u>November 30, 2020</u>										
Equity securities	¥	201,909	¥	97,288	¥	(24,805)	¥	274,392		
	¥	201,909	¥	97,288	¥	(24,805)	¥	274,392		
							•			
				Thousands o	fU	.S. dollars				
		Acquisition		Unrealized		Unrealized		Balance sheet		
		cost		Gain		loss		amount		
<u>November 30, 2021</u>			-		•		-			
Equity securities	\$	1,798	\$	854	\$	(238)	\$	2,414		
	\$	1,798	\$	854	\$	(238)	\$	2,414		

5. INVESTMENTS IN CAPITAL OF AFFILIATES

The aggregate carrying amounts of investment in capital of an affiliate at November 30, 2021 and 2020 are \$1,122,624 thousand (\$9,867 thousand) and \$1,114,247 thousand, respectively.

6. SHORT-TERM DEBT AND LONG-TERM DEBT

(1) Short-term borrowings

Short-term borrowings at November 30, 2021, consisted of notes to banks, loan on deed and bank overdrafts. The average interest rates applicable to the short-term borrowings is 3.9% at November 30, 2021.

(2) Long-term borrowings

Long-term borrowings at November 30, 2021 and 2020, consisted of the followings:

		<u>Thousan</u> 2021	Thousands of yen 2021 2020					
Loans from banks and other financial institutions, due serially to 2030 with average interest rates of 0.7% Loans from banks and other financial institutions, due serially to 2025 with average interest rates of 1.5%	¥	1,560,979	¥	- 688.796	\$	13,720		
Less current portion	-	1,560,979 556,535		688,796 139,479		13,720 4,891		
	¥	1,004,444	¥	549,317	\$	8,829		

The aggregate annual maturities of long-term borrowings after November 30, 2022 are as follows:

	Th	ousands of yen	ousands of S. dollars	
Year ending November 30:				
2023	¥	140,196	\$ 1,232	
2024		146,346	1,286	
2025		126,902	1,116	
2026		112,000	985	
2027 and thereafter		479,000	4,210	

(3) Lease obligations

Lease obligations at November 30, 2021 and 2020 consisted of the followings:

,			8-	-		
					Т	housands of
		Thousa	nds c	of yen]	U.S. dollars
		2021		2020		2021
Lease obligations, with average interest rates of 4.9%	¥	251,807	¥	_	\$	2,213
Lease obligations, with average interest rates of 5.4%	_		_	314,131		
		251,807		314,131	\$	2,213
Less current portion	-	99,691	_	128,921		876
	¥	152,116	¥	185,210	\$	1,337

The aggregate annual maturities of lease obligations after November 30, 2022 are as follows:

	The	ousands of yen	usands of 5. dollars
Year ending November 30:			
2023	¥	54,740	\$ 481
2024		49,425	434
2025		38,005	335
2026		7,392	65
2027		2,554	22

(4) Commitments

At November 30, 2021, the Company has commitment line contracts with four banks to flexibly and efficiently finance the operating fund. Components of commitment line contracts were as follows:

	Thousands ofyen	Thousands of U.S. dollars
Total commitments	¥ 1,000,000	\$ 8,790
Borrowings	¥	
Unused commitments	¥	\$ <u></u>

7. ASSETS PLEDGED

The carrying amounts of assets pledged as collateral and collateralized debt at November 30, 2021 and 2020, were as follows:

2020, were as follows.		<u>Thousar</u> 2021	<u>nds c</u>	o <u>f yen</u> 2020	Thousands of <u>U.S. dollars</u> <u>2021</u>
Assets pledged as collateral:					
Buildings and structures	¥	548,249	¥	_	\$ 4,819
The right to use of land		72,026		_	633
Investment securities	_	9,021	_	6,728	79
Total	¥_	629,296	¥ _	6,728	\$ 5,531
Collateralized debt:					
Short-term borrowings	¥	380,600	¥	_	\$ 3,345
Long-term borrowings	-		-		
Total	¥	380,600	¥		\$ 3,345

The above assets pledged at November 30, 2020 were took out collateral for banking transaction and there was no corresponding debt.

8. INCOME TAXES

The Company and its domestic subsidiaries are subject to Japanese national and local income taxes which, in the aggregate, resulted in statutory tax rates of approximately 30.6% for the both years ended November 30, 2021 and 2020.

A reconciliation of the statutory tax rate and the effective tax rate as a percentage of income before income taxes and non-controlling interests for the years ended November 30, 2021 and 2020 are as follows:

	2021	2020
Statutory tax rate	30.6%	30.6%
Expenses not deductible for tax purposes	5.8	3.0
Per capita tax	1.3	1.2
Lower income tax rates applicable to income in certain foreign		
countries	(3.9)	(2.9)
Valuation allowance	0.5	(14.3)
Income taxes for prior years, etc.	0.2	0.2
Not recognized deferred taxes on unrealized gains	(0.9)	(0.6)
Equity in earnings, etc.	(4.5)	(4.1)
Undistributed earnings of foreign affiliates accounted for by		
equity method	(0.7)	1.0
Other	0.4	0.2
Effective tax rate	28.8%	14.4%

Significant components of deferred tax assets and liabilities at November 30, 2021 and 2020 are as follows:

		Thousan	ds o	f ven	Thousands of <u>U.S. dollars</u>		
		2021		2020	<u> </u>	<u>2021</u>	
Deferred tax assets:							
Accrued expenses	¥	87,799	¥	73,423	\$	772	
Other payables		5,648		16,283		50	
Loss on valuation of products		31,065		25,069		273	
Excess depreciation		24,043		18,379		211	
Land		654		654		6	
Unrealized intercompany profits		3,541		5,054		31	
Revaluation loss on investment securities		12,612		12,612		111	
Lease deposit depreciated as asset retiremen obligations	t	9,221		9,221		81	
Tax loss carryforwards		184,668		250,125		1,623	
Other		54,202		38,363		476	
Total deferred tax assets		413,453		449,183		3,634	
Valuation allowance for tax loss carryforwards *2		(155,784)		(198,436)		(1,369)	
Valuation allowance for total deductible temporary	/						
differences		(125,579)		(87,436)		(1,104)	
Total valuation allowance *1		(281,363)		(285,872)		(2,473)	
Offset with deferred tax liabilities		(75,592)		(96,752)		(664)	
Net deferred tax assets	¥	56,498	¥	66,559	\$	497	
Deferred tax liabilities:							
Business tax receivable		706		1,700		6	
Dividends receivable		1,069		961		9	
Deferred gains or losses on hedges		—		14,439		—	
Loss on revaluation of assets under consolidated							
tax return system		1,546		1,546		13	
Undistributed earnings of foreign affiliates							
accounted for by equity method		43,643		48,317		384	
Unrealized gain on available-for-sale securities		29,334		29,789		258	
Total deferred tax liabilities		76,298		96,752		670	
Offset with deferred tax assets	•••	<u>(75,592</u>)	••	(96,752)	¢.	(664)	
Net deferred tax liabilities	¥	706	¥		\$	6	

*1 For the year ended November 30, 2021, the valuation allowance decreased by $\frac{4}{509}$ thousand (\$40 thousand). This is due to a $\frac{42}{652}$ thousand (\$375 thousand) decrease of the valuation allowance for tax loss carryforwards of the Company and 8 consolidated subsidiaries and a $\frac{438}{143}$ thousand (\$335 thousand) increase of the valuation allowance for total deductible temporary differences of the Company and 4 consolidated subsidiaries.

*2 Tax loss carryforwards will expire as follows:

		Thousands of yen 2021												
		Due within one year		Due after one year through two years		Due after two years through three years		Due after three years through four years		Due after four years through five years		Due after five years		Total
Tax loss carryforwards Valuation	¥	9,846	¥	65,038	¥	46,810	¥	13,316	¥	13,655	¥	36,003	¥	184,668
allowance Deferred tax assets	¥	(9,846)	¥	(62,746)	¥	(20,796) 26,014	¥	(13,316)	¥	(13,077) 578	¥	(36,003)	¥	(155,784) 28,884

		Thousands of yen 2020												
		Due within one year		Due after one year through two years		Due after two years through three years	_	Due after three years through four years		Due after four years through five years		Due after five years		Total
Tax loss carryforwards Valuation	¥	78,029	¥	5,742	¥	97,959	¥	54,789	¥	13,606	¥	-	¥	250,125
allowance		(74,265)		(5,731)		(65,918)	_	(38,916)		(13,606)		-		(198,436)
Deferred tax assets	¥	3,764	¥	11	¥	32,041	¥	15,873	¥	-	¥	-	¥	51,689

		Thousands of U.S. dollars												
		2021												
		Due within one year		Due after one year through two years		Due after two years through three years		Due after three years through four years		Due after four years through five years		Due after five years		Total
Tax loss carryforwards Valuation	\$	87	\$	572	\$	411	\$	117	\$	120	\$	316	\$	1,623
allowance	-	(87)		(552)		(182)		(117)		(115)		(316)		(1,369)
Deferred tax assets	\$	-	\$	20	\$	229	\$	-	\$	5	\$	-	\$	254

The amount of tax loss carryforwards shown in the table above is the amount obtained by multiplying the effective statutory tax rate.

The Company recognized deferred tax assets of \$28,884 thousand (\$254 thousand) for tax loss carryforwards of \$184,668 thousand (\$1,623 thousand) (the amount obtained by multiplying the effective statutory tax rate) at November 30, 2021. As regarding tax loss carryforwards of the Company and 8 subsidiaries, the Company determined that a part of tax loss carryforwards is recoverable based on expected future taxable income.

The Company recognized deferred tax assets of \$51,689 thousand for tax loss carryforwards of \$250,125 thousand (the amount obtained by multiplying the effective statutory tax rate) at November 30, 2020. As regarding tax loss carryforwards of the Company and 5 subsidiaries, the Company determined that a part of tax loss carryforwards is recoverable based on expected future taxable income.

9. ASSET RETIREMENT OBLIGATIONS

The Group has recognized estimated future restoration obligations related to leasehold contracts of offices as asset retirement obligations, however, the disclosures are omitted because the amount of obligations is immaterial.

The Company estimated non-recoverable amounts of lease deposits under lease contracts at November 30, 2021 and recorded the amount attributable to the current fiscal year as expenses, instead of recognizing a liability for asset retirement obligations.

10. SHAREHOLDERS' EQUITY

(1) Common Stock

Under the Companies Act of Japan, the entire amount of the issue price of shares is required to be designated as stated common stock account although a company in Japan may, by resolution of its Board of Directors, account for an amount not exceeding 50% of the issue price of new shares as additional paid-in capital.

The number of authorized shares is 40,000,000 at both November 30, 2021 and 2020. Changes in the number of shares of common stock issued for the two years ended November 30, 2021 are as follows:

	Issued shares
Balance at November 30, 2019	19,354,596
Balance at November 30, 2020	19,354,596
Balance at November 30, 2021	19,354,596

(2) Retained Earnings and Dividends

The Companies Act provides that an amount equal to 10% of distributions from retained earnings paid by the Company and its Japanese subsidiaries be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus). No further appropriations are required when the total amount of the additional paid-in capital and the legal reserve equals 25% of their respective stated capital. The Companies Act also provides that additional paid-in capital and legal reserve are available for appropriations by the resolution of the shareholders. Balances of the legal reserve are included in retained earnings in the accompanying consolidated balance sheet.

Cash dividends charged to retained earnings represent dividends paid out during the year. The amount available for dividends is based on the amount recorded in the Company's non-consolidated books of account in accordance with the Companies Act.

Dividends paid during the year ended November 30, 2020 which was approved by the general meeting of shareholders held on February 27, 2020 were as follows:

(a)	Total dividends	¥49,420 thousand
(b)	Cash dividends per common share	¥3
(c)	Record date	November 30, 2019
(d)	Effective date	February 28, 2020

Dividends paid during the year ended November 30, 2021 which was approved by the general meeting of shareholders held on February 25, 2021 were as follows:

(a)	Total dividends	¥46,078 thousand (\$405 thousand)
(b)	Cash dividends per common share	¥3 (\$0.03)
(c)	Record date	November 30, 2020
(d)	Effective date	February 26, 2021

Dividends to be paid after the balance sheet date but the record date for the payment belongs to the year ended November 30, 2021 which was approved by the general meeting of shareholders held on February 25, 2022 are as follows:

(a) Total dividends	¥44,270 thousand (\$389 thousand)
(b) Dividends source	Retained earnings
(c) Cash dividends per common share	¥3 (\$0.03)
(d) Record date	November 30, 2021
(e) Effective date	February 28, 2022

(3) Treasury stock

The Companies Act provides for companies to purchase treasury stock and dispose of treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders which is determined by specific formula.

Changes in the number of shares of treasury stock for the two years ended November 30, 2021 are as follows:

	Shares
Balance at November 30, 2019	2,881,158
Purchase of treasury stock	1,113,880
Balance at November 30, 2020	3,995,038
Purchase of treasury stock	639,976
Disposal of treasury stock	(36,986)
Balance at November 30, 2021	4,598,028

11. SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Significant components of selling, general and administrative expenses for the years ended November 30, 2021 and 2020 are as follows:

		Thousan	lds of y	en	housands of J.S. dollars
	2021 2020		 2021		
Salaries	¥	951,787	¥	908,871	\$ 8,366

12. IMPAIRMENT LOSS

The Company recognized impairment losses for the year ended November 30, 2020 as follows:

) <u>20</u> Location	<u> </u>	Usage	Classification					
Tsurumi Ward, Yokohama City, Kanagawa	Assets expected to be non- operation		Other					
		Thousands of						
		yen						
		2020						
	1	Fsurumi Ward,						
	Y	okohama City,						
Classification		Kanagawa						
Other	¥	16,312						
Total	¥	16,312						

The long-lived assets that are used for business are grouped according to the classification for management reporting, and the assets for wholesale business are grouped by business center and the assets for preform business are grouped by factory. Idle assets are grouped as individual property.

The assets expected to be non-operation of the Group are measured by its net selling price, but the assets in Tsurumi ward are assessed by memorandum value because the assets are difficult to sell or divert.

13. LOSS ON SHUTDOWN

The Company recognized loss on shutdown for fixed costs incurred during the suspension of operations, for the year ended November 30, 2020.

For an effort to prevent the spread of the COVID-19, factories in China were temporary suspended at the request of local government authorities.

14. LOSS ON BUSINESS WITHDRAWAL

The Company recognized loss on disposal of inventories due to withdrawal from the cross-border ecommerce business for the year ended November 30, 2021.

15. OTHER COMPREHENSIVE INCOME

Reclassification and tax effect of other comprehensive income for the years ended November 30, 2021 and 2020 are as follows are as follows:

and 2020 are as follows are as follows.	Thousands	Thousands of U.S. dollars		
-	2021	2020	2021	
Net unrealized loss on available-for-sale securities:				
Arising during the year ¥ Reclassification adjustment through profit or loss	(2,368) ¥ —	(7,022) \$	(21)	
Before tax effect	(2,368)	(7,022)	(21)	
Tax effect	455	74	4	
Net-of-tax amount	(1,913)	(6,948)	(17)	
Deferred gain on derivatives under hedge accounting:				
Arising during the year	(64,864)	41,339	(570)	
Reclassification adjustment through profit or loss	—	—	_	
Before tax effect	(64,864)	41,339	(570)	
Tax effect	19,861	(12,658)	174	
Net-of-tax amount	(45,003)	28,681	(396)	
Foreign currency translation adjustments:				
Arising during the year	560,968	99,240	4,931	
Reclassification adjustment through profit or loss	_	_		
Before tax effect	560,968	99,240	4,931	
Tax effect	-	_		
Net-of-tax amount	560,968	99,240	4,931	
Share of other comprehensive income of affiliates accounted for by equity method:				
Arising during the year	138,655	(31,015)	1,219	
Reclassification adjustment through profit or loss	_	_	_	
	138,655	(31,015)	1,219	
Total other comprehensive income ¥	652,707 ¥	89,958 \$	5,737	

16. FINANCIAL INSTRUMENTS

(1) Conditions of financial instruments

a. Policy for financial instruments

The Group procures necessary funds mainly through loans from banks and leases according to the capital investment plan. Temporary idle funds are invested in a short-term deposit etc., and short-term operating funds are procured by loans from financial institutes. The Group uses derivatives to hedge the risks described later and does not enter into derivatives for speculative purposes.

b. Type of financial instruments and risks

Trade notes and accounts receivable, electronically recorded monetary claims and long-term other receivables are exposed to customer credit risks. Trade notes and accounts receivable denominated in foreign currency are exposed to currency fluctuation risks.

Investment securities which are mainly held for business relationships are exposed to fluctuations in market prices.

Maturities of trade notes and accounts payable are mostly within one year. Trade notes and accounts payable denominated in foreign currency are exposed to currency fluctuation risks.

The Company uses short-term debt mainly to finance operating funds and long-term debt and lease obligations to finance capital investment and operating funds. Some debts are exposed to interest rate risk.

The Company uses foreign exchange forward contracts that are employed to hedge the foreign currency fluctuation risks of trade receivables and payable denominated in foreign currencies as well as interest rate swaps that are arranged to hedge the interest fluctuation risks on borrowings. Please see Note 2. *l*.

- c. Risk management
 - ① Credit risk management

The Group performs due date and balance controls for each customer in accordance with credit control rules and regularly monitors major customers' credit status to mitigate customers' credit risk of trade receivables.

② Market risk management

The Group mainly uses forward exchange contracts to hedge the currency fluctuation risks recognized by currency which is associated with trade receivables and payables denominated in foreign currency. To mitigate the interest rate fluctuation risks associated with borrowings, the Group uses interest rate swaps.

Derivative transactions are executed and controlled in accordance with internal rules which establish the trading limit and trading authorities. Also, in order to mitigate credit risk, the counterparties to derivative transactions are limited to financial institutions with high credit ratings.

The Group regularly monitors stock prices and the issuers' financial condition, and continuously considers whether the investment securities are held.

③ Liquidity risks management

The Group prepares and updates a fund management plan and manages liquidity risk by maintaining an appropriate level of liquidity.

d. Supplement to fair values of financial instruments

Fair values of financial instruments are measured based on quoted market prices and reasonably assessed values in case quoted market prices are not available. Because the values are calculated based on certain assumptions, the results of valuation may differ when different assumption is applied.

(2) Fair values of the financial instruments

Carrying amounts in the consolidated balance sheet, fair values and differences at November 30, 2021 and 2020 are as follows:

Financial instruments whose fair value is extremely difficult to measure are not included in the below table.

	Thousands of yen									
			2021		2020					
		Carrying amount	Fair value	Differences		Carrying amount	Fair value		Differences	
Cash and deposits	¥	4,243,354 ¥	4,243,354 ¥	— —	¥	3,870,930 ¥	3,870,930	¥	_	
Trade notes and accounts receivable less: Allowance for doubtful		2,103,382	2,103,382			2,130,708	2,130,708			
receivables *1		(267)	(267)							
		2,103,115	2,103,115	_		2,130,708	2,130,708		_	
Electronically recorded monetary										
claims		388,551	388,551	_		440,280	440,280		_	
Investment securities		274,657	274,657	_		274,392	274,392		_	
Long-term other receivables *2		34,000	33,887	(113)		—	—		_	
Total assets	¥	7,043,677 ¥	7,043,564 ¥	(113)	¥	6,716,310 ¥	6,716,310	¥	_	
Trade notes and accounts payable	¥	994,007 ¥	994,007¥	—	¥	862,732 ¥	862,732	¥	_	
Short-term borrowings		726,600	726,600	—		—	—		—	
Long-term borrowings *3		1,560,979	1,560,944	(35)		688,796	687,286		(1,510)	
Lease obligations *4		251,807	252,522	715		314,131	316,055		1,924	
Total liabilities	¥	3,533,393 ¥	3,534,073 ¥	680	¥	1,865,659 ¥	1,866,073	¥	414	
Derivatives *5	¥	(18,378)¥	(18,378)¥	—	¥	46,486 ¥	46,486	¥	—	

	Thousands of U.S. dollars						
			2021				
	-	Carrying amount	Fair value	_	Differences		
Cash and deposits	\$	37,298 \$	37,298	\$	_		
Trade notes and accounts receivable		18,488	18,488				
less: Allowance for doubtful							
receivables *1	_	(2)	(2))			
	-	18,486	18,486	-	_		
Electronically recorded monetary							
claims		3,415	3,415		—		
Investment securities		2,414	2,414		—		
Long-term other receivables *2		299	298		(1)		
Total assets	\$	61,912 \$	61,911	\$	(1)		
Trade notes and accounts payable	\$	8,737 \$	8,737	\$	_		
Short-term borrowings		6,387	6,387		—		
Long-term borrowings *3		13,720	13,720		(0)		
Lease obligations *4		2,213	2,220		7		
Total liabilities	\$	31,057 \$	31,064	\$	7		
Derivatives *5	\$	(162) \$	(162))\$	_		

*1 Allowance for doubtful receivables which are estimated individually are excluded.

*2 Long-term other receivables is included in other assets (investments and other assets) in the accompanying consolidated balance sheet.

*3 Long-term borrowings includes current portion of long-term borrowings.

*4 Lease obligations includes short-term lease obligations.

*5 Derivative receivables and payables are on net basis.

Notes

1. Fair values of financial instruments

Assets

a. Cash and deposits, trade notes and accounts receivable and electronically recorded monetary claims

Because the fair values are approximately equal to the carrying amounts as these are collected in short term, such carrying amounts are used.

- Investment securities
 Fair values of stocks are based on prices of the stock exchanges and fair values of bonds are based on quotes from counterparties. Also please see Note 4.
- c. Long-term other receivables Fair value of long-term other receivables is based on the present value discounted by the interest rate considering the period until the collection date and credit risk.

Liabilities

a. Trade notes and accounts payable

Because the fair values are approximately equal to the carrying amounts as these are settled in short term, such carrying amounts are used.

- b. Long-term borrowings and lease obligations Fair value of long-term borrowings and lease obligations are based on the present value of future cash flows of interest and principal payments discounted using the current interest rate for similar borrowings of a comparable maturity.
- c. Derivatives Please see Note 17.

2. Financial instruments whose fair value is extremely difficult to measure at November 30, 2021 and 2020 are as follows:

]	Thousands of
		Thousar	nds o	of yen		U.S. dollars
		<u>2021</u>		2020		<u>2021</u>
Investment securities: Unlisted stock, etc.	¥	0	¥	0	\$	0
Investments in capital of affiliates: Unlisted stock,						
etc.		1,122,624		1,114,247		9,867
Others: Unlisted stock, etc.	_	120	_	120		1
	¥_	1,122,744	¥	1,114,367	\$	9,868

The above financial instruments have no market value, therefore, it is considered to be extremely difficult to measure the fair value, and thus the above are not included in "Investment securities."

3. The redemption schedule after the balance sheet date of monetary assets and securities with maturities

		Thousands of yen								
		Within one year		More than one year through five years		More than five years through ten years		More than ten years		
Cash and deposits	¥	4,243,354	¥	_	¥	_	¥	_		
Trade notes and accounts receivable		2,103,382		—		—		—		
Electronically recorded monetary										
claim		388,551		—				—		
Long-term other receivables	-			34,000	_	_		—		
Total	¥	6,735,287	¥	34,000	¥	_	¥	_		

	 Thousands of U.S. dollars									
	Within one year		More than one year through five years	_	More than five years through ten years		More than ten years			
Cash and deposits	\$ 37,298	\$	_	\$	_	\$	—			
Trade notes and accounts receivable	18,488		—		—		—			
Electronically recorded monetary										
claim	3,415		—		—		—			
Long-term other receivables	_		299	_	_	_				
Total	\$ 59,201	\$	299	\$	_	\$	_			

4. The annual maturities after the balance sheet date of the long-term debt and other interest-bearing debt

						Thousand	ls o	f yen				
		Due within one year		Due after one year through two years		Due after two years through three years		Due after three years through four years		Due after four years through five years		Due after over five years
Short-term borrowings	¥	726,600	¥	_	¥	_	¥	_	¥	_	¥	_
Long-term borrowings		556,535		140,196		146,346		126,902		112,000		479,000
Lease liabilities		99,691		54,740		49,425		38,005		7,392		2,554
Total	¥	1,382,826	¥	194,936	¥	195,771	¥	164,907	¥	119,392	¥	481,554
	Thousands of U.S. dollars											
				Due after		Due after		Due after		Due after		
		Due		one year		two years		three years		four years		Due after
		within		through		through		through		through		over
	_	one year		two years		three years		four years		five years		five years
Short-term borrowings	\$	6,387	\$	—	\$	—	\$	—	\$	—	\$	_
Long-term borrowings		4,891		1,232		1,286		1,116		985		4,210
Lease liabilities		876		481		434		335		65		22
Total	\$	12,154	\$	1,713	\$	1,720	\$	1,451	\$	1,050	\$	4,232

17. DERIVATIVES

(1) Derivative transactions for which hedge accounting is not applied

The Company had no derivatives outstanding at November 30, 2021 and 2020 for which hedge accounting is not applied.

(2) Derivative transactions for which hedge accounting is applied

The Company had the following derivatives outstanding at November 30, 2021 and 2020:

		Thousan	ds of yen
		Contract or	
	Hedged items	notional amounts	Fair value
<u>November 30, 2021</u> Forward exchange contracts: Selling foreign currency:	Accounts receivable		
U.S. dollar		¥ 2	¥ (0)
Other currencies		196,355	(1,125)
Buying foreign currency:	Accounts payable		(1,125)
U.S. dollar		362,733	5,545
Euro		1,141,606	(21,738)
Other currencies		68,293	(1,060)
		Thousan	ds of yen
		Contract or	¥
	Hedged items	notional amounts	Fair value
<u>November 30, 2020</u>			
Forward exchange contracts:			
Selling foreign currency:	Accounts receivable		
U.S. dollar		¥ 0	¥ –
Euro		14,253	(641)
Other currencies		5,264	(28)
Buying foreign currency:	Accounts payable		
U.S. dollar		206,817	(3,599)
Euro		932,813	17,129
Other currencies		926,802	33,625
		Thousands o	f U.S. dollars
		Contract or	
	Hedged items	notional amounts	Fair value
November 30, 2021	<u>g</u>		<u>1 wii (wiwy</u>
Forward exchange contracts:			
Selling foreign currency:	Accounts receivable		
U.S. dollar		\$ 0	\$ (0)
Other currencies		1,726	(10)
Buying foreign currency:	Accounts payable		
U.S. dollar		3,188	49
Euro		10,034	(191)
Other currencies		600	(10)

The above fair value is estimated based on quotes from counterparties etc.

18. COMMITMENTS AND CONTINGENCIES

At November 30, 2021, the Company was contingently liable for investment guarantee of 3,472 thousand Baht (¥12,017 thousand, \$106 thousand) for Altech Asia Pacific Co., Ltd. to SBCS Co., Ltd. and SMBC Co., Ltd, which are subsidiaries of Sumitomo Mitsui Banking Corporation.

19. BALANCES AND TRANSACTIONS WITH RELATED PARTY

The condensed financial information of the significant affiliate, Altech New Material (Shenzhen) Co., Ltd. at November 30, 2021 and 2020 is as follows:

		Thousands of yen 2021 2020			Thousands of <u>U.S. dollars</u> <u>2021</u>		
Total current assets Total non-current assets	¥	2,715,404 469,353	¥	2,228,872 497,805	\$ 23,867 4,125		
Total current liabilities Total non-current liabilities		690,037 _		250,572 _	6,065		
Total net assets		2,494,720		2,476,105	21,927		
Sales Income before income taxes Net income		1,060,753 248,114 209,154		1,009,773 239,552 194,185	9,324 2,181 1,838		

20. FAIR VALUE OF INVESTMENT AND RENTAL PROPERTY

(1) Overview of Real Estate and Rental

Altech New Materials (Suzhou) Co., Ltd., the consolidated subsidiary of the Company rents land and a part of the building in Suzhou factory, China.

Net income from the rental property for the years ended November 30, 2021 and 2020 are as follows:

					The	ousands of	
		Thousands of yen			U.S. dollars		
		2021	2	2020		<u>2021</u>	
Net income from the rental property	¥	33,377	¥	28,695	\$	293	
Net meome from the fental property	т	55,577	Ŧ	20,075	φ	2)5	

(2) The carrying amounts and fair values related to the rental property at November 30, 2021 and 2020, and movement of the carrying amount for the years then ended are as follows:

		<u>Thousar</u> 2021	<u>ıds</u>	<u>of yen</u> <u>2020</u>	Thousands of <u>U.S. dollars</u> <u>2021</u>		
Carrying amount: At beginning of the year Movement	¥	816,965 <u>11,432</u>	¥	866,332 (49,367)	\$ 7,181 		
At end of the year	¥	828,397	¥	816,965	\$ 7,281		
Fair value at end of the year	¥	1,070,947	¥	1,161,299	\$ 9,413		

Notes

- 1. Because rental property is not significant, fair value is represented by the total amount of the rental property and the property if part of it used as rental.
- 2. Carrying amount is the amount after deducting accumulated impairment losses and accumulated depreciation from the acquisition cost.
- 3. For the year ended November 30, 2021, the increase is arising from currency fluctuations of ¥92,526 thousand (\$813 thousand) and the decrease is due to depreciation of ¥81,094 thousand (\$713 thousand). For the year ended November 30, 2020, the increase is arising from currency fluctuations of ¥23,476 thousand and the decrease is due to depreciation of ¥72,843 thousand.
- 4. The fair value is calculated based on real estate price published by Chinese Government.
- 5. The balance of property, plant and equipment at November 30, 2021 includes the construction in progress of ¥365,381 thousand (\$3,212 thousand), which is the factory buildings under construction. Because it is extremely difficult to measure the fair value, the amount is not included in the above table.

21. SEGMENT INFORMATION

The reported segments of the Company are the business units for which the Company is able to obtain respective financial information separately in order for the Board of Directors to conduct periodic investigation to determine distribution of management resources and evaluate their business results. The Group primarily operates purchase and sale of industrial machinery and equipments and related services, manufacture and sale of plastic molded products derived therefrom. "Wholesale business" and "Preform business" are the Company's reported segments.

"Wholesale business" mainly purchases and sells industrial machinery and equipments and provides related services. "Preform business" mainly manufactures and sells performs for PET bottles, plastic caps and provides related services.

Segment income is calculated based on operating profit in the consolidated statement of operations. Intersegment revenues and transfer are based on arms-length transactions and manufacturing costs.

Operating revenues, income, assets, liabilities and others by reported segments

The reported segment information of the Company and its consolidated subsidiaries for the years ended November 30, 2021 and 2020 are summarized as follows:

				Th	ousands of	yen		
					2021			
		Re	ported segme	ents	6	-		
	_	Wholesale	Preform	_	Total		Adjustments	Consolidated
Operating revenues:	-			_		-		
Revenues from third parties	¥	8,502,233 ¥	5,358,709	¥	13,860,942	¥	– ¥	13,860,942
Intersegment revenues		221	170,004	_	170,225	_	(170,225)	
Total		8,502,454	5,528,713	_	14,031,167	_	(170,225)	13,860,942
Segment income	¥	235,392 ¥	556,404	¥	791,796	¥	(183,724) ¥	608,072
Segment assets	¥	5,785,837 ¥	11,553,786	¥	17,339,623	¥	2,249,658 ¥	19,589,281
Others:								
Depreciation and amortization	¥	44,505 ¥	500,250	¥	544,755	¥	11,902 ¥	556,657
Investments in entities accounted								
for using equity method	¥	– ¥	1,122,624	¥	1,122,624	¥	– ¥	1,122,624
Increase in property, plant and								
equipment and intangible assets	¥	53,471 ¥	1,908,955	¥	1,962,426	¥	220 ¥	1,962,646
				Th	ousands of	ven		

			2020		
	Rep	orted segments	5		
	Wholesale	Preform	Total	Adjustments	Consolidated
Operating revenues:					
Revenues from third parties F	8,033,066 ¥	4,912,507 ¥	12,945,573 ¥	- ¥	12,945,573
Intersegment revenues		28,197	28,197	(28,197)	
Total	8,033,066	4,940,704	12,973,770	(28,197)	12,945,573
Segment income ¥	551,066 ¥	245,021 ¥	796,087 ¥	(146,331) ¥	649,756
Segment assets ¥	4,706,864 ¥	8,807,810 ¥	13,514,674 ¥	2,665,969 ¥	16,180,643
Others:					
Depreciation and amortization $¥$	51,072 ¥	511,711 ¥	562,783 ¥	13,668 ¥	576,451
Investments in entities accounted					
for using equity method	– ¥	1,114,247 ¥	1,114,247 ¥	- ¥	1,114,247
Increase in property, plant and					
equipment and intangible assets $\$	27,283 ¥	606,381 ¥	633,664 ¥	943 ¥	634,607

		Thousands of U.S. dollars											
						2021							
			Rep	ported segme	ent	s	_						
	_	Wholesale	_	Preform	_	Total	_	Adjustments	Consolidated				
Operating revenues:													
Revenues from third parties	\$	74,732	\$	47,101	\$	121,833	\$	- \$	121,833				
Intersegment revenues		2		1,494		1,496		(1,496)	_				
Total		74,734	_	48,595	_	123,329	_	(1,496)	121,833				
Segment income	\$	2,069	\$	4,891	\$	6,960	\$	(1,615) \$	5,345				
Segment assets	\$	50,855	\$	101,554	\$	152,409	\$	19,774 \$	172,183				
Others:													
Depreciation and amortization	\$	391	\$	4,397	\$	4,788	\$	105 \$	4,893				
Investments in entities accounted													
for using equity method	\$	_	\$	9,867	\$	9,867	\$	- \$	9,867				
Increase in property, plant and													
equipment and intangible assets	\$	470	\$	16,779	\$	17,249	\$	2 \$	17,251				

The adjustment in "Segment income" for the years ended November 30, 2021 and 2020 are as follows: Thousands of

				1110 40 411 40 01		
		Thousands of	<u>of yen</u>	U.S. dollars		
		<u>2021</u>	<u>2020</u>	<u>2021</u>		
Intersegment transactions	¥	59,232 ¥	60,798	\$ 521		
Non-categorized expenses		(244,342)	(208,735)	(2,148)		
Adjustments of fixed assets		1,386	1,606	12		
	¥	(183,724) ¥	(146,331)	\$ (1,615)		

Non-categorized expenses are unallocated company-wide expenses which are not attributable to the reported segments.

The adjustment in "Segment assets" at November 30, 2021 and 2020 are as follows:

				The	ousands of	
		Thousands of	of yen	U.S. dollars		
		<u>2021</u>	<u>2020</u>		<u>2021</u>	
Adjustment of investment capital	¥	(47,588) ¥	_	\$	(418)	
Intersegment balances		(828,195)	(50,367)		(7,280)	
Non-categorized assets		3,125,441	2,716,336		27,472	
	¥	2,249,658 ¥	2,665,969	\$	19,774	

Non-categorized assets are unallocated company-wide assets which are cash and deposits, investment securities etc. and assets related to administrative division.

The adjustment in "depreciation and amortization" at November 30, 2021 and 2020 are as follows:

				Thousands of	
		Thousands o	U.S. dollars		
		<u>2021</u>	2020	<u>2021</u>	
Intersegment transactions	¥	(1,606)¥	(1,606)	\$ (14)	
Depreciation of company-wide assets		13,508	15,274	119	
	¥	11,902 ¥	13,668	\$ 105	

The adjustment in "Increase in property, plant and equipment and intangible assets" is the increase of company-wide assets.

Related information

1. Information by products and services

Disclosure is omitted because the classification of products and services are same as the classification of the reported segments.

- 2. Geographical information
- (1) Sales

					Т	housands of
		Thousands of yen			U.S. dollars	
		<u>2021</u> <u>2020</u>		<u>2020</u>	<u>2021</u>	
Japan	¥	9,892,134	¥	9,018,930	\$	86,949
Asia		3,957,387		3,796,415		34,784
Americas		_		49,970		_
Europe		11,421		80,258		100
	¥_	13,860,942	¥	12,945,573	\$	121,833

(2) Property, plant and equipment

					Т	housands of
		Thousar	ıds (of yen	1	U.S. dollars
		<u>2021</u>		2020		<u>2021</u>
Japan	¥	1,557,926	¥	813,607	\$	13,694
Asia		3,565,493		2,674,847		31,339
	¥	5,123,419	¥	3,488,454	\$	45,033

3. Information by major customers

Disclosure for the years ended November 30, 2021 and 2020 is omitted because there are no customer more than 10% of net sales.

Information of impairment loss on fixed assets by reported segments

		Thousands of yen				
		Wholesale	Preform	Adjustments	Consolidated	
November 30, 2020						
Impairment loss	¥	16,312 ¥	- ¥	- ¥	16,312	

Impairment loss is not recorded for the years ended November 30, 2021.

Information of amortization and balance of goodwill

Goodwill is not recorded for the years ended November 30, 2021 and 2020.

Negative goodwill incurred by reported segments

Negative goodwill is not recorded for the years ended November 30, 2021 and 2020.

22. PER SHARE INFORMATION

(1) Net Income per Share

Basic net income per share, and reconciliation of the numbers and the amounts used in the basic net income per share computations for the years ended November 30, 2021 and 2020 are as follows:

	Yen					S. dollars
		2021		2020	_	2021
Basic net income per share	¥	35.96	¥	37.56	\$	0.32
		Th	ousa	nds of yen		ousands of U.S. dollars
		2021		2020		2021
Income attributable to owners of parent Net income not applicable to common shareholders	¥	542,01	9]	€ 595,384	\$	4,764
Income attributable to owners of parent applicable to common shareholders	¥	542,01	9]	€ 595,384	\$	4,764
				Number of	shares	5
			_	2021		2020
Weighted average number of shares outstar on which basic net income per share is		•		15,073,736	1:	5,849,918

The diluted net income per share for the years ended November 30, 2021 and 2020 are not presented as there are no dilutive potential share at each year end.

(2) Net Assets per Share

Net assets per share, and reconciliation of the numbers and the amounts used in the net assets per share computations at November 30, 2021 and 2020 are as follows:

		Yen				U.S. dollars		
		2021		2020		2021		
Net assets per share		766.12	¥	673.34	\$	6.73		
		T 1		£		ousands of		
		Thousan	nas c		U.S. dollars			
		2021		2020		2021		
Total net assets Amount deducted from total net assets:	¥	11,590,488	¥	10,625,439	\$	101,876		
Non-controlling interests		285,241		283,280		2,507		
Net assets applicable to common shareholders	¥	11,305,247	¥	10,342,159	\$	99,369		
				Number o	of shares	3		
				2021		2020		
Number of shares outstanding at end of year on which net assets per share is calcula	ited		1	4,756,568	1	5,359,558		

23. SUBSEQUENT EVENTS

(1) Repurchase of Own Shares

The Company resolved at the board meeting held on January 14, 2022 the repurchase of the Company's own shares based on Article 156 of the Corporate Act of Japan as applied pursuant to Article 165 Paragraph 3.

a. Reason of the share repurchase

The Company decided to conduct the share purchase in order to strengthen shareholder returns and to improve capital efficiency.

b. Matter regarding the share repurchase

 Type of shares to be repurchased 	Common stock
 Total number of shares to be repurchased 	Up to 200,000 shares
	(1.36% of total issued shares outstanding, excluding treasury stock at December 31, 2021)
 Total cost of shares to be repurchased 	Up to ¥50,000 thousand (\$439 thousand)
 Period for share repurchase 	From January 17, 2022 to February 28, 2022
• Method of share repurchase	Market purchase on the Tokyo Stock Exchange

(2) Disposal of Treasury Stock as Restricted Stock Remuneration

The Company resolved at the board meeting held on February 25, 2022 the disposal of treasury stock as restricted stock remuneration.

a. Matter regarding the disposal

• Disposal date	March 24, 2022
• Type and number of shares	53,170 shares of the common stock of the Company
Disposal price	¥283 (\$2) per share
Total amount of disposal	¥15,047,110 (\$132,259)
• Number of recipients, and shares disposed	6 Directors (excluding outside directors and non-resident in Japan) 53,170 shares
• Other	Regarding this disposal of treasury stock, the Company has submitted a securities notice under the Financial Instruments and Exchange Act.

b. Reason and purpose of the disposal

The Company resolved at the board meeting held on January 27, 2021 the introduction of restricted stock remuneration plan (the "Plan") for the Company's directors (excluding outside directors and non-resident in Japan; the "Eligible Directors"). The 45th ordinary general meeting of shareholders held on February 25, 2021 approved that the total amount of monetary remuneration receivables to be granted to the Eligible Directors shall be ¥30,000 thousand (\$264 thousand) or less per year in addition to the current amount of remuneration.